

Minutes Waukesha County Board Executive Committee Meeting September 8, 2014

Chair Decker called the meeting to order at 8:35 a.m. and led the committee in the Pledge of Allegiance.

Committee Members Present

Paul Decker (Chair) David W. Swan Gilbert W. Yerke Peter M. Wolff

David D. Zimmermann

Committee Members Absent

James A. Heinrich Walter L. Kolb

Others Present

Chief of Staff Mark Mader Citizen Marilyn Hagerstrand

Citizen Beth Hoefer Jessup Legislative Policy Advisor Sarah Spaeth
Budget Management Specialist Bill Duckwitz Director of Parks and Land Use Dale Shaver

Director of Public Works Allison Bussler Information Technology Manager Mike Biagioli

Internal Audit Manager Lori Schubert Building Operations Manager Shane Waeghe

Engineering Services Manager Gary Evans Park System Manager Dave Burch
Business Manager Betsy Forrest Ted Matkom of Gorman & Company

Fleet Manager Bob Rauchle Architectural Services Manager Dennis Cerreta

Airport Manager Kurt Stanich Mary Emery of the Waukesha Preservation Alliance

Director of Administration Norm Cummings Land Information Systems Manager Don Dittmar

Supervisor Larry Nelson Supervisor Kathleen Cummings

Highway Operations Manager Pete Chladil Director of Emergency Management Gary Bell

Supervisor Bill Zaborowski Senior Civil Engineer Kevin Yanny
Senior Civil Engineer Ed Hinrichs County Clerk Kathleen Novack

Accounting Services Manager Larry Dahl Business Services & Collections Manager Andy Thelke

Supervisor Duane Paulson Departmental Secretary Amanda Simons

Public Comment

Matkom said the company he works for, Gorman & Company, has been designing, building and managing apartments for 30 years and specializes in converting historical buildings into apartments. The company's response to the county's request for proposal (RFP) for a five year lease of the former health and human services (HHS) building was rejected. He shared an alternate proposal for the building which includes:

- Gorman & Company buys the building for \$300,000 and designs, builds and manages 36 apartments within the existing structure
- Project costs of approximately \$11 million would be financed by historic and WHEDA affordable housing tax credits and conventional debt
- The county maintains control of the land by ground leasing it to Gorman & Company, Inc.
- The completed project would add to the city and county tax base and save the county \$3 million in proposed demolition costs

Wolf arrived at 8:37 a.m.

Emery read an email that was sent to county board supervisors on September 7, 2014 highlighting the following:

- The entire site of the Moor Mud Baths/Grandview Resort (former HHS building) is listed on the national and state registers of historic places and designated a local landmark in the City of Waukesha
- The county must follow state statute 66.1111 (4) to protect the property
- Approvals from the City of Waukesha Landmarks Commission and Common Council are needed before the building can be demolished
- Saving the building onsite will save the county \$3.3 million in demolition expenses and return the building to the tax rolls
- Removing significant elements from historical buildings is salvage, not preservation
- Demolishing the former dormitory portion of the facility will provide the county plenty of space for future expansions and parking
- The county owns other properties in the area that can be used for expansion
- A petition is circulating in support of saving the Mud Baths/Grandview Resort site

Hagerstrand spoke in favor of remodeling the former HHS building into senior apartments to help accommodate the rising number of seniors in Waukesha County. Calls to local facilities revealed a shortage of senior housing and long waiting lists.

Nelson encouraged the committee to vote against demolishing the former HHS building and to take time to investigate options. Nelson said there is no question that the building has historical significance. Allowing a company to renovate the facility into apartments will save the county money, get the building back on the tax rolls, provide needed housing for seniors and still meet parking needs. He does not know if Gorman & Company has the best proposal but hopes that the county would review it.

Paulson encouraged the committee to support demolition of the former HHS building citing the need to use the property for parking and future expansion. Preserving the building and renovating it into apartments would be foolhardy since there are no parking spaces for residents. In the long term, not demolishing the building may cause the county to purchase and demolish surrounding homes for future expansion needs. There are costs related to "dry docking" the building while the situation is further evaluated.

K. Cummings said the former HHS building is a state and federal landmark and repurposing it is not only green and sustainable, but good for the community. It was originally thought that no one would be interested in rehabilitating the building but there are companies interested in the project. Seniors are the fastest growing demographic in the county and repurposing a building for them, close to the health and human services department, is a great thing. There are many options but once the building is gone, it is gone along with income from the property. Waukesha needs to save a part of its past.

Jessup distributed and reviewed an email from Chip Brown from the Wisconsin Historical Society to Allison Bussler dated September 9, 2014. Mr. Brown referred to past correspondence and meetings with Bussler where the organization expressed it maintains that the Grand View Health Resort continues to be useable, retains excellent historical integrity and may be attractive for reuse by a non-governmental entity and there may be appropriate reuses for the building that are consistent with local zoning requirements. Mr. Brown then outlined the processes the county needs to follow to rehabilitate or dispose of the building and offered to help the county develop plans.

Correspondence

A list of correspondence was distributed.

Approve Executive Committee Minutes of August 18, 2014

Motion: Swan moved, Yerke second, to approve the executive committee minutes of August 18, 2014. Motion carried 5-0.

Discuss and Consider Proposed Scope of Register of Deeds Audit

Schubert reviewed the proposed scope of the register of deeds audit which will evaluate the efficiency and effectiveness of the office. Through the county's request for proposal (RFP) process, proposers will also be asked to provide information and pricing on an optional service to evaluate the efficiency of the office's record redaction process. The additional work will be completed if pricing and budget allows. Work on the audit is expected to begin during the first quarter of 2015.

Yerke suggested the audit look into interactions between the register or deeds and towns, cities and the county.

Motion: Wolff moved, Zimmermann second, to approve the scope of the register of deeds audit. Motion carried 5-0.

Review, Discuss and Consider 2015-2019 Capital Projects Plan Relative to: Public Works-Facilities (Items 5-16)

Bussler presented public works projects unless otherwise noted.

Item 13 Demolish Former HHS Building-The capital plan estimates \$3.3 million would be spent in 2015 to stabilize site conditions, demolish the former human services buildings and construct a parking lot and commemorative marker at the location. The county board approved Resolution 167-R-007 earlier this year to sell or tear down the former HHS building. Bussler said Waukesha County did not receive any proposals meeting the intent of the resolution. The building could be sold, remodeled and repurposed but the building is bereft of parking areas. Waukesha County bought the land for future expansions and studies indicate that it is most economical to locate county facilities on one campus. The City of Waukesha has denied the county's three attempts at rezoning the land, so legally the only use for the land is parkland. If the county gives up the property, the county will instead take local residences or build future expansions on the golf course. Working with the state historical society has been challenging because the organization does not "answer to anyone and lacks power." The historical society wants the county to relist the RFP and keep the building historical. The county has complied with all state regulations and has agreed to disagree with the society. If need be, the county will seek help from state legislators or City of Waukesha.

Decker said the cost of demolition is high because of what is in the building. Anyone redeveloping the building would need to comply with regulations. Bussler said the estimates for redevelopment include building preservation.

In response to Zimmermann's question, Bussler said the county purchased the land and buildings in 1972 for just over \$1 million with the intent of using it for future expansion needs. The city applied for state and national historic registry status of the building and land in the 1980s. In response to Decker's question, Bussler said the city never owned the property.

Yerke asked to learn more about the submitted proposals. Bussler said county's RFP garnered one written response from Gorman & Company which proposed a 60 year lease. The terms of the lease need to be long for investment purposes. She also had two conversations about the RFP. Any proposals received after the deadline are outside of the rules.

Swan asked was there discussion with Gorman & Company about negotiating a shorter lease? Bussler said we talked but could not come close enough for either party to make a deal. Federal tax credits used for such a project stay with the property and have to be paid back before the building could be sold.

Bussler explained how public works selects and develops capital projects.

<u>Item 5 Communications Center Expansion</u>-The budget and concept for this project are scheduled in 2015 with design in 2016 and construction in 2017. Changes to the project include an additional 1,200 square feet for dispatch, EOC meeting rooms, administration, storage and support areas to the communications center for an approximate total of 5,300 square feet of space.

In response to Swan's questions, Bell said the trend is to have emergency operations centers share space with dispatch centers. Bussler said the addition will provide sufficient space for both operations. Bell explained hot, warm and cold back-ups in response to Yerke's questions. In response to Zimmermann's question, Bussler and Waeghe explained expansion cost drivers for a command/communications center facility.

<u>Item 6 Highway Substation HVAC Upgrades</u>-This as planned project includes the installation of high efficiency equipment to reduce annual utility costs.

<u>Item 7 Administration Center Roofing Upgrades</u>- This project is as planned. Waeghe answered Swan's questions about products that will be used on the roof.

<u>Item 8 Highway Operations-Fleet HVAC Upgrades</u>- This as planned project will reduce the county's energy consumption with the installation of high efficiency equipment.

<u>Item 9 Mental Health Center Roof Replacement</u>- This project is as planned.

Item 10 Courthouse Project Step 1- This project is as planned with budget and concept work in 2017, design in 2018 and construction beginning in 2018. Under the plan, the oldest section of the county jail would be demolished as a first step in building a four-story addition for criminal courts. Eight of 15 courtrooms would move to the new addition with occupancy expected in 2020. Bussler distributed a courthouse project fact sheet dated September 4, 2014. Cerreta and Waeghe indicated the project's location along with possible locations for future jail expansions on an aerial photograph while discussing project possibilities. Swan asked what happens if the county does not build a new courthouse? Bussler said the answer is outlined in the *Waukesha County and City of Waukesha County Courthouse Study* by Zimmerman Architectural Studios, Inc. dated August 16, 2013. Decker said copies of the report were sent to new supervisors. Swan requested a map indicating where the new buildings would be located. Bussler said the information is in the study.

Bussler outlined recent system failures in the Courthouse and indicated that this project is the most expensive capital project in county history.

In response to Yerke's question, Waeghe said the oldest would be demolished in 2018.

<u>Item 11 Mental Health Center Chiller Upgrades</u>-The updated construction costs for this project are attributable to variable air volume boxes (VAV) which increase equipment life and decrease maintenance.

<u>Item 12 Law Enforcement Center Mechanical Upgrades</u>-This project will upgrade the HVAC infrastructure including chillers, air handling units, VAV boxes, controls, pumps and motors. The existing equipment has reached the end of its useful life. The scope and budget of this project have changed significantly due to the addition of VAV box replacements.

Yerke asked why the \$1.6M estimate for this project doubled. Bussler said recent system failures changed the project scope and increased costs. Waeghe explained how cost increases are directly related to VAV boxes and pneumatic parts. Per Swan's request, Waeghe explained the functionality of VAV boxes.

<u>Item 14 UWW Boiler, Chiller and Controls Replacement</u>- UWW buildings would receive \$5.9 million in upgrades (\$1.75 million from the county) including roof repairs and the replacement of aging heating, ventilation and air-conditioning systems with more energy-efficient equipment. This project is as planned.

Yerke said the project sheet for item 14 should indicate the county's costs along with total improvement costs. Duckwitz will amend cost documentation to better clarify and define costs and revenues. Bussler explained that revenue for this project is not included in the budget because it does not "flow thru" the county.

<u>Item 15 UWW Roofing Upgrades</u>-A portion of this project originally scheduled for 2016 is being delayed until 2018 and the budget adjusted for inflation to accommodate other priorities in the five-year capital plan. Funding remaining for 2015 and 2016 will be used to ensure roof issues requiring immediate attention are addressed in a timely fashion.

<u>Item 16 UWW Rooftop Unit Replacements</u>-This project is being delayed two years in conjunction with item 15 to accommodate project priorities in the five-year capital plan.

Public Works-Airport, Central Fleet, Highway Operations (Items 1-4)

Bussler presented items 1-4 unless otherwise noted.

<u>Item 1 Airport Facility Upgrades</u>-Revenue updates for this project include estimated corporate donations for new automated doors at the terminal entrances.

<u>Item 2 South and West Terminal Ramp Expansion</u>-The scope of this project was reduced because federal and state funding originally planned for this project was diverted to project 200704 for runway reconstruction. Project design includes 8,400 square yards of new pavement to the west terminal ramp along with previously documented project improvements.

In response to Swan's question, Bussler indicated the location of the project on an aerial photograph. Bussler said the project scope would change if federal funds are secured but for now, the project will be funded with local funds and remain as small as possible to fulfill customers' needs.

<u>Item 3 Replace Brine Maker/Construct Canopy Roof</u>-This project is as planned. Bussler explained how the use of brine saves the county money and the possibility of a future brine/salt partnership with the state. In response to Decker's question, Bussler said salt prices are expected to be higher this year after last year's harsh weather.

<u>Item 4 Fuel Tank Replacement and Infrastructure</u>-Funding for this project, which replaces five underground and 25 above ground fuel tanks at highway operations substations, has been "stretched out" to meet

emergency and strategic tank replacements. Rauchle briefly discussed how state changes to fuel composition could affect Waukesha County's tanks. He also answered Swan and Yerke's questions about the intricacies of selecting underground versus aboveground fuel tanks.

Public Works-Highways (Items 17-37)

Bussler said the proposed capital plan maintains the county's annual commitment of spending \$3 million for repaving deteriorated road surfaces and then explained how highway projects are developed. In addition to repaving priorities, the plan also includes several major highway reconstruction projects. Evans distributed a map showing the location of highway projects in relation to county board supervisory districts. Bussler gave brief descriptions of projects considered "as planned."

<u>Item 17 CTH I, CTH ES to CTH O Rehab</u>- This project is as planned. Evans and Bussler answered Zaborowski's questions about future projects on CTH I.

Item 18 CTH M, CTH YY to East County Line-This project is as planned.

Item 19 CTH Q Oconomowoc River Bridge-This project is as planned.

Item 20 CTH YY, Underwood Creek Structure-This project is as planned.

<u>Item 21 CTH D, Deer Creek Bridge</u>-This project is as planned.

<u>Item 22 CTH Y, Pilak Creek Tributary Bridge Replacement</u>-This project is as planned. In response to Yerke's questions, Evans and Bussler explained how different government bodies define "bridges."

<u>Item 23 CTH XX, Pebble Brook Creek Bridge</u>-This project is as planned. In response to Yerke's question, Yanny said the county has not decided whether to close the roadway during bridge construction.

Item 24 CTH D, Calhoun-Intersection-The scope of this project has been reduced from total intersection reconstruction to the installation of conventional signalization and painted striping along the existing pavement core. Project costs have decreased to reflect the scope change. The project will be bid in January 2015 with construction planned for the following summer. In response to Swan's questions, Evans said scope changes will not restrict any business entrances and the pond will remain. Bussler said the county will acquire the pond.

<u>Item 25 CTH P, Bark River Bridge</u>-Evans said the county is working on resolving faulty FEMA maps for this area. Changes in project funding are due to an additional length of roadway needed to safely match existing CTH P, retaining walls to limit fills into the Bark River flood plain and space for a bike path and sidewalk.

In response to Zimmermann's question, Evans said the river configuration will remain pretty much the same but water levels and flood conditions would be lower to help area residents without affecting downstream. The flow of water thru the dam is affected as much by upstream conditions as downstream.

<u>Item 26 CTH CW, Ashippun River Bridge</u>-Approximately 2,100 feet of approach roadway will be reconstructed on a new alignment to correct substandard horizontal curvature on CTH CW and improve safety. Increased funds for this project are related to roadway reconstruction excavation and fill needed to remediate poor soil conditions.

<u>Item 27 West Waukesha Bypass</u>- Evans said the project is challenging because of all the regulations and approvals needed. Bussler said the environmental impact statement for the area is expected soon. The Environmental Protection Agency (EPA) has been extensively reviewing the design of the roadway and is expected to approve the project. Evans said project partners are "sticking tight" and the project is planned to move forward. Bussler said the county saves money on this project by working with its partners. The record of decisions is expected this fall and construction is anticipated in 2016.

Item 28 CTH NN, STH 83 to ES-The Village of Mukwonago, Wisconsin Department of Transportation and Waukesha County are getting closer in negotiations to reroute STH 83 to CTH NN. The state would require the county to upgrade CTH NN before a jurisdictional transfer could occur. The rescoped project will consist of a reclamation and overlay process on the pavement and only provide curb and gutter, turn lanes and real estate acquisition where needed.

<u>Item 29 CTH O, CTH HH to Grange Avenue</u>-This project relied on the City of New Berlin implementing a TIF to provide project funding. Since the city did not implement a TIF and federal funding was denied, the project was deleted from the capital plan. Developers in the area would like the improvements but the city is not ready.

<u>Item 30 CTH C, Mill Street to Oakwood Road</u>-In response to Decker's question, Bussler said the project timeline remains the same for this project. Additional funds are being requested because design costs are more than originally budgeted. Evans said he expects additional outreach efforts will be made for this project because of the planned streetscaping.

<u>Item 31 CTH M, Calhoun Road-CTH YY</u>-Project design and land acquisition will take place in 2016 and 2017 with construction scheduled for 2019.

<u>Item 32 CTH O, I-94 to USH 18</u>-This 0.8 mile new project involves rehabilitation/reconstruction of CTH O. The county anticipates receiving federal funds for it in coming years. Traffic control will be a major challenge for this project as access to Brookfield Square and other businesses adjacent to Moorland Road will need to be maintained during construction.

<u>Item 33 Bridge Aid Program</u>-Per state statute, this program provides 50% of funding for engineering, design and construction for projects related to the replacement of large drainage structures that are town, city or village initiated and do not receive federal or state aid. This year Muskego and Lisbon requested funding.

Yerke asked have all municipalities been notified that this funding opportunity exists? Bussler said the county does not promote the program. Yerke said it is not fair to limit promotion of the funding. Bussler said this is a statute that mandates the county to provide funding for municipal projects. N. Cummings said the county provides this funding opportunity to towns, villages and cities even though the statutes mandate it for towns only. The county put \$100,000 annually into the project for years but ceased because the lack of requests resulted in the fund balance growing exponentially. Bussler said interest in the funding dwindled as more projects qualified for federal bridge aids. Bussler said this program allows the county to prioritize bridge/road projects. This year there may be an argument that Muskego has a higher need for funding than the county. The county may change the policy on prioritizing municipal and county projects.

Yerke requested information about the program be sent to the county board office for disbursement to supervisors. Bussler said the state statute number appears on the project sheet, supervisors can look up

the information. Yerke asked Spaeth to share the information with supervisors. Bussler said there are no facts about the program on the project sheet, just the statute number. N. Cummings said the project sheet provides adequate details.

<u>Item 34 Culvert Replacement Program</u>-This as planned project replaces larger culverts that do not qualify as capital projects.

<u>Item 35 Repaving Program 2013-2017</u>-This project is as planned.

Item 36 Repaying Program 2018-2022-This project is as planned.

<u>Item 37 Signal/Safety Improvements</u>-This project will be eliminated in 2017 in lieu of stand alone projects. Bussler reviewed the seven intersections that will receive signal and safety improvements including estimated costs and funding sources. Duckwitz said the cost documentation on the project sheet for the 2015 appropriation will be fixed to coincide with the budget summary.

Information Technology (Items 47-52)

<u>Item 47 Election System Upgrade</u>- Biagioli and Novack presented this as planned project. The vendor is demonstrating their product to the county on September 25. Biagioli said the plan is to purchase most if not all of the equipment this year and begin field work in 2015. The new system will be piloted in three to five municipalities before all systems go live for the spring 2016 election.

In response to Yerke's question, Biagioli said the new system has an analog modem because the federal government has not approved digital. Zimmermann asked will it be challenging to upgrade to digital modems? Biagioli said if approved, upgrading to digital will be relatively simple. Analog modems may be old technology but they are tried, true and secure.

In response to Mader's question, Novack gave a thorough description of the project. In response to the committee's questions, Novack explained how the new voting machines and tallying process works.

N. Cummings said in hopes of having all municipalities using the same system, the county is paying for all of the equipment up front and requesting municipalities repay one-third of their share to the county in future years.

<u>Item 48 Security Electronics Replacements-Jail</u>-This project is as planned. Biagioli explained the need upgrade the surveillance system in the jail and described the functionality of the new wireless system. In response to Decker's question, Biagioli said long-term operating costs for the digital system will be higher.

Item 49 County-wide Cashiering-Thelke said project work continues on audit reporting, system documenting and implementing/analyzing of future line of business application integrations. However, the scope of continued work has been amended to include a review of user departments' business processes, best practices, document interfaces and project objectives in preparation of the likely discontinuation of the county's current cashiering vendor within four years. After the reviews are complete, the county will determine the next steps which will probably be a combination replacement of several systems.

In response to Yerke's question, Thelke said the county began using the system in 2008. Biagioli said the vendor will no longer be supporting this product. Yerke asked can the county put any safeguards in place to ensure the next system will not need to be replaced so quickly? N. Cummings said the county could pay for

a maintenance agreement but that is only for five years. Biagioli said the need to find a new system relates to a vendor-made decision that puts the county in a bad position. Shortening the return on investment might make the county miss a great opportunity. Thelke said the original project was designed to have all county departments on the same system. The county would like to find one new system but the environment has changed to hosted solutions and online credit card processing. N. Cummings said program code is escrowed so the county retains the code if companies go under.

Item 50 Enterprise Content Management-Biagioli said this system electronically stores and catalogues all of the county's electronic documents as well as automates storage and archival of documents using Microsoft SharePoint. A \$150,000 budget adjustment in 2015 was made for licensing and requirements to make the SharePoint environment available to citizens and customers via the Internet. Maintenance costs for this piece will be absorbed into the end user technology fund.

<u>Item 51 Workforce Management System</u>-Biagioli said the final phase of this project will make collection of payroll data more efficient. Dahl said three of five groups of employees have been transitioned to the new workforce management system, Intellitime. Training begins tomorrow for employees in the fourth group who will mainly be using time clocks.

In response to Decker's questions, Dahl said the county is experimenting with time clocks in remote county facilities and hopes to "go live" in October 2014 after many of the parks and land use seasonal employees have left and before the storm season begins.

In response to Yerke's question, Dahl said the county has been outsourcing payroll processing since the mid 1990s. In response to Swan's question regarding central fleet workload reporting capabilities and the payroll system, Dahl said the county is working to eliminate double data entry. N. Cummings said Waukesha County has been discussing options with other counties that have similar systems in hopes of gaining advice and ideas to eliminate double data entry.

<u>Item 52 End User Report Development</u>-Biagioli said this project will migrate the county to a new, less-costly data reporting system and provide a short return on investment. Outside contractors will be hired to help the county develop user reports in a Microsoft environment.

Parks and Land Use (Items 38-46)

<u>Item 38 Orthophotography</u>-Shaver said this as planned project is repeated every five years to upgrade aerial photography of the area. The quality of the photographs continues to increase while the pricing remains relatively stable.

Yerke asked if the county offered training on its geographical information system (GIS)? Dittmar said he has provided training in the past to private and public groups and will continue to offer and provide the service. Shaver said in response to a customer survey, staff is developing a GIS app. Yerke suggested GIS training for supervisors.

<u>Item 39 Waukesha-Brookfield Multi-Use Trail</u>-Shaver described this as planned project, showed the committee the location of the trail on an aerial map and reviewed project funding sources that provide a "fiscally good collaboration." The county will promote the trail when it is ready for use. Per Yerke's request, Shaver clarified the funding sources.

In response to Swan's question, Shaver said the county contracted to have the railroad tracks removed from the path after purchasing the right-of-way. Burch said the county is working on final route options with municipalities and local business owners.

Item 40 Park Beach Area Renovations-Shaver described this as planned project including illustrations of proposed renovations. In 2015, the county will conduct a feasibility/site analysis of an existing 1940s era beach house at Mukwonago Park for renovation, relocation or a combination. Design and construction work planned for 2017 and 2018 pertains to Minooka Park.

Yerke said after years of delaying improvements at Mukwonago Park, he would like assurances that improvements at the area are a priority. Shaver said projects are scheduled according to need and park use. He would like to see Mukwonago Park renovations completed with in the next ten years. Yerke said the newly opened dog park in Mukwonago Park is gorgeous.

<u>Item 41 Parks Restroom Renovation</u>-Shaver said changes to the scope and budget of this project correspond to the replacement of picnic shelters and restrooms in Minooka Park in 2016 and later for Mukwonago Park. Yerke commented that Minooka Park will be getting four restrooms while Mukwonago Park only gets one. Shaver said the county builds amenities according to use and trends. Yerke said he voted for this project for the last six years believing Mukwonago Park would be next to receive improvements and once again, projects at this park are deferred.

<u>Item 42 Energy Efficiency Improvements</u>-Shaver said these projects provide a rapid return on investment and in 2015 include lighting upgrades at clubhouses located at Nagawaukee and Wanaki Golf Courses. The final projects will focus on building, parking lot and interior lighting at various park facilities. Shaver answered Swan's questions about various products used to increase energy efficiency.

<u>Item 43 Wanaki Golf Course Bridge Replacement</u>-Shaver described the deteriorating conditions of the Wanaki golf course bridges and bridge replacement project. In light of golf course revenues not keeping pace with goals and changing trends, the department is delaying this project until an analysis of golf business can be performed. The department also plans to cross market the course for winter activities which would allow for the pursuit of stewardship grants.

In response to Decker's question, Shaver said play numbers are high but demographics for nine to 18-hole play have not changed. Eighteen-hole play generally increases course revenues. Staff needs to evaluate the situation before continuing with renovations. Swan commented that weather impacts golf course business. Decker said analysis is good. The golf industry is suffering nationwide.

In response to Mader's question, Shaver said a bridge for heavy duty equipment will not be built. Heavy equipment will be brought into the course at an alternate location.

<u>Item 44 Camp Pow Wow Expansion</u>-Shaver said this new project, co-funded by the county and Association of the Rights of Citizens with Handicaps (ARCh), will provide a private nurse room, ADA code updates and restrooms at Camp Pow Wow in Menomonee Park to keep up with camp demands.

In response to Swan's questions, Shaver said the county has a contract with ARCh giving them exclusive use of the camp May through September. ARCh does not have ownership rights to any of the buildings or land. Project funding will be divided equally between both parties.

Item 45 Pavement Management Plan 2013-2017-Shaver showed the committee pictures of various county pavements to illustrate pavement conditions and needs. In 2015 the pavement management plan increases from \$500,000 to \$800,000 to address accelerated deterioration caused by the harsh conditions of the last winter. Next year's projects include the juvenile center and south sheriff's department lots, Nagawaukee Campground Road, picnic area 5 in Minooka Park and the Eble Park central lot. Anticipated projects may be adjusted due to project coordination efficiencies and accelerated deterioration. Budget increases in years 2016 and 2017 from \$500,000 to \$600,000 for years are needed to ensure an average pavement condition index of 70 (satisfactory or above) is maintained.

<u>Item 46 Pavement Management Plan 2018-2022</u>-Shaver said an increase to \$700,000 for 2018-2022 is needed to ensure an average PCI of 70 is maintained. Anticipated projects may be adjusted due to project coordination efficiencies or accelerated deterioration.

Legislative Update

Spaeth said the treatment and alternatives subcommittee is making a lot of progress. The group is meeting next week to review options. Representative Dale Kooyenga was in Waukesha recently to observe and learn about the Criminal Justice Collaborating Council's Drug Treatment Court.

Motion: Swan moved, Zimmermann second, to adjourn the meeting at 2:37 p.m. Motion carried 5-0.

Respectfully submitted,

Peter Wolff Committee Secretary